

**Strategic Risk Matrix
February 2017 (Appendix E)**

Notes: Risk Tolerance Line - - - - -

The **greyed out cells** shows those areas where risk scores are considered to be relatively minor in nature.



			IMPACT				
			Insignificant	Low	Medium	High	Extreme
			1	2	3	4	5
LIKELIHOOD	Almost certain	5				5. Lack of land supply 28. Recruitment & Retention	25. Increase in cost of managing homelessness.
	Likely	4				15. Welfare Reform 24. HRA Business Plan	
	Possible	3			19. Demands on services from an ageing population 20. Partnership working with Cambridgeshire County Council 26. Business Improvement & Efficiency, Development Control Improvement, and Commercialisation Programmes 27. Shared Services initiatives with other authorities 29. Access to Primary Care in Growth Areas	30. Devolution Risk - Failure of implementation programme to deliver on scope, time, quality and cost	8. Medium Term Financial Strategy
	Unlikely	2				2. Consultation and Engagement 31. Failure of Combined Authority to deliver Devolution effectively	
	Rare	1					